21.05.18 Z Holdings Corporation

Establishment of a Governance Committee

Z Holdings Corporation (hereinafter "ZHD" or the "Company") has established a Governance Committee to further improve the corporate governance within the ZHD Group. Details are as follows.

1. Purpose

As an advisory body to the Board of Directors, the Governance Committee will strengthen the supervisory function of the Board of Directors to further improve corporate governance and protect the Company's minority shareholders.

2. Matters to be deliberated

Important matters related to corporate governance, etc.

 \cdot Matters related to the governance of the ZHD Group

 \cdot Matters related to important transactions and activities, such as mergers and acquisitions

• Matters related to transactions and activities among group companies including the parent company, etc.

3. Committee members

The Committee shall be composed of independent outside directors.

 \cdot Tadashi Kunihiro (Independent outside director, Audit and Supervisory Committee member) *

· Yoshio Usumi (Independent outside director, full-time Audit and Supervisory Committee member)

· Maiko Hasumi (Independent outside director, Audit and Supervisory Committee member)

· Rehito Hatoyama (Independent outside director, Audit and Supervisory Committee member)

*Scheduled to be appointed as the Chairperson at the first meeting of the Committee.

4. Date of establishment May 18, 2021 (Tue.)

documents will prevail.

Unless otherwise specified, English-language documents are prepared solely for the convenience of non-Japanese speakers. If there is any inconsistency between the English-language documents, the Japanese-language