

August 3, 2023

To whom it may concern

Z Holdings Corporation

Takeshi Idezawa

President and Representative Director, CEO

Stock Code: 4689

Changes in Organizational Structure, Directors and Officers as of October 1, 2023

As announced in: "Decision on Merger Policy Among Z Holdings Corporation and Its Wholly Owned Subsidiaries, Mainly LINE Corporation and Yahoo Japan Corporation," dated February 2, 2023; "Determination of Details of Reorganization Based on the Policy of Merger with Wholly Owned Subsidiaries, Change in Trade Name, and Partial Amendments to the Articles of Incorporation (Trade Name/Business Purpose)," dated April 28, 2023; and "Decisions on Intra-Group Reorganization (Change of Second-Tier Subsidiaries Through Dividend Distributions in Kind by First-Tier Subsidiaries and Absorption-Type Mergers and Absorption-Type Company Splits with Wholly Owned Subsidiaries) and Change of Trade Name of a Subsidiary," dated July 12, 2023, Z Holdings Corporation (hereinafter the "Company"; scheduled to change the trade name to LY Corporation as of October 1, 2023) has announced its policy to implement a Group reorganization (hereinafter the "Reorganization") involving mainly the Company and its core wholly owned subsidiaries, namely LINE Corporation and Yahoo Japan Corporation, scheduled to be completed on October 1, 2023 (effective date), in which the Company will be the surviving company.

Accompanying the Reorganization, the Company will change the organizational structure, directors and officers as of October 1, 2023. Details are as follows:

- 1. Changes in the organizational structure
- Introduction of company system
 With the aim of strengthening the management structure for product growth, the
 Company had appointed CPOs supervising certain business domains responsible for promoting the growth of products in each field under the leadership of GCPO (Group

Chief Product Officer). The Company will now introduce a company system to reinforce the delegation of authorities necessary to boost product innovation and increase profitability. The development organizations will take a hybrid-format: some will be positioned within each company for specific fields, and others will be positioned to promote development for the entire Company. The management organization will be integrated into an organization which oversees the entire Company. The following are the responsible persons for each business (company).

*With the introduction of the company system, the system of appointing CPOs supervising specific domains will be abolished.

-Search Services Company CEO	Chiaki Fujimon
-Commerce Company CEO	Makoto Hide
-Local/UGC Company CEO	Takeshi Shimamura
-Media Company CEO	Hiroshi Kataoka
-Entertainment Company CEO	Jun Masuda
-Communication Company CEO	Youngsu Ko
-Marketing Solution Company CEO	Yuki Ikehata

- Review of the corporate officer system

The current "senior managing corporate officer," "managing corporate officer," "corporate officer" will be changed to "executive corporate officer," and "corporate officer."

New directors and officers as of October 1, 2023 (Changes are underlined)
 The number of directors will be reduced from the current ten to seven, to further speed up the decision-making process.

<Directors (including directors serving on the Audit and Supervisory Committee>

New Title	Name	Current Title (As of April 1,
		2023)
Chairperson and Representative	Kentaro	Chairperson and
Director	Kawabe	Representative Director
*No change		
President and Representative	Takeshi	President and Representative
Director	Idezawa	Director
CEO (Chief Executive Officer)		CEO
		Marketing & Sales CPO

Representative Director	Jungho Shin	Representative Director
CPO (Chief Product Officer)		GCPO (Group Chief Product
		Officer)
Director	Taku Oketani	Director
CSO (Chief Strategy Officer)		Senior Managing Corporate
		<u>Officer</u>
		CSO (Chief Strategy Officer)
Outside Director (Independent	Yoshio Usumi	Outside Director (Independent
Director)		Director)
Full-time Audit and Supervisory		Full-time Audit and Supervisory
Committee Member		Committee Member
*No change		
Outside Director (Independent	Maiko Hasumi	Outside Director (Independent
Director)		Director)
Audit and Supervisory		Audit and Supervisory
Committee Member		Committee Member
*No change		
Outside Director (Independent	Tadashi	Outside Director (Independent
Director)	Kunihiro	Director)
Audit and Supervisory		Audit and Supervisory
Committee Member		Committee Member
*No change		

Takao Ozawa, Director, Senior Managing Corporate Officer, CGSO (Chief Group Synergy Officer), E-Commerce CPO; Jun Masuda, Director, Senior Managing Corporate Officer, Entertainment CPO; and Rehito Hatoyama, Outside Director (Independent Director), Audit and Supervisory Committee Member will resign as the Company's directors as of September 30, 2023, the day before the effective date of the Reorganization. After the resignations of the said directors, the number of directors as required by laws and regulations, and the Articles of Incorporation will remain fulfilled.

After the effective date of the Reorganization, Jun Masuda will be involved in business execution as Executive Corporate Officer, Entertainment Company CEO, and Takao Ozawa is scheduled to assume office as the Company's advisor.

<Executive Corporate Officers>

Executive Corporate Officer, CGIO (Chief Global Investment Officer): In Joon Hwang Executive Corporate Officer, CFO (Chief Financial Officer): Ryosuke Sakaue

Executive Corporate Officer, CTO (Chief Technology Officer): Euivin Park

Executive Corporate Officer, CTSO (Chief Trust & Safety Officer): Noboru Nakatani

Executive Corporate Officer, Senior General Manager, Generative Al Group: Gen Miyazawa

Executive Corporate Officer, Search Services Company CEO: Chiaki Fujimon

Executive Corporate Officer, Search Services Company COO: Mitsunobu Ashizawa

Executive Corporate Officer, Commerce Company CEO: Makoto Hide

Executive Corporate Officer, Local/UGC Company CEO: Takeshi Shimamura

Executive Corporate Officer, Media Company CEO: Hiroshi Kataoka

Executive Corporate Officer, Entertainment Company CEO: Jun Masuda

Executive Corporate Officer, Communication Company CEO: Youngsu Ko

Executive Corporate Officer, Marketing Solution Company CEO: Yuki Ikehata

Executive Corporate Officer, Marketing Solution Company CPO: Shohei Niki

Executive Corporate Officer, EVPoE, Head of Service Infrastructure Group: Hideyuki

Nakahara

Executive Corporate Officer, EVPoE, Head of Product Development Group: Tomohiro Ikebe

Executive Corporate Officer, EVPoE, Head of Technology Management Group: Masahiko

Kokubo

Executive Corporate Officer, Head of Data Group: Kiyoshi Sasaki

Executive Corporate Officer, Data Group CTO: Seokho Yang

Executive Corporate Officer, Head of Corporate Planning Office: Shoji Yasuoka

Executive Corporate Officer, Head of CEO Office: Ayumi Inagaki